

Operational Services Directorate		Actions & Progress	Date: 16/07/15	Version: 01	
Target	Corp. Plan Ref Number	Measure(s)	Lead Officer	Current Status This Quarter (Q1 1st April - 30th June 2015)	RAG
To co-ordinate the work of the council and its partnership activity in relation to poverty and welfare reform.	1	The council's anti-poverty strategy and action plan reviewed and associated targets achieved.	Andrew Palmer	The revised Action Plan was presented to LSP in June for comment. The Plan, together with revision to the Anti Poverty strategy document will now be subject to further minor modifications before reconsideration.	G
Continue to support the delivery of a broad based programme of regeneration activity in Central St Leonards in partnership with Amicus Horizon, the local community, Town Team and other partners.	2	<p>a) Fund, acquire and improve a minimum of 68 units of privately let or vacant dwelling over the period 2013-18 through the Coastal Space programme with AmicusHorizon.</p> <p>b) Continue to pursue and lobby for new area based investment and intervention in deprived coastal neighbourhoods, for example through the SE Local Enterprise Partnership Growth Plan and European funding streams</p> <p>c) Provide support to the town team and other partners to further develop and implement community based regeneration plans for St Leonards</p> <p>d) Continue to support a wide range of community safety, marketing, business support and community development activities in the St. Leonards area.</p>	Andrew Palmer	<p>a) Two very substantial buildings have been identified as suitable for inclusion within the Coastal Space programme. Together these two properties could provide 30 units of accommodation which would deliver the target set for 2013-18. One property which has been vacant for considerable time may require compulsory purchase.. AmicusHorizon are currently in discussion with the owner of the other regarding a possible negotiated sale. The association continue to identify other suitable properties.</p> <p>b) Funding circa 800k has been earmarked for the coastal space project from the SELEP. confirmation of funding is subject to acceptance of a detailed business s case currently being prepared. Work is continuing with partners on priorities for a potential Community Led Local Development bid to European Regional Development fund (ERDF) and European Social Fund (ESF). Awaiting government guidelines and call for expressions of interest. A stage 2 bid for European funding (SHINE) has been submitted, which if successful would lead to enhanced energy efficiency measures being funded on properties acquired through the Coastal Space programme.</p> <p>c) Please see item 29 and 30.</p> <p>d) Community safety issues being raised around Cross St toilets and anti social behaviour on Kings Road following last TT meeting and pending PCC/Amber Rudd forum mid August. Reduce the Strength campaign implemented. TCM discussing reduced fee membership of the Business Crime Reduction Partnership for small businesses</p>	G
Improve facilities at Hastings castle for 2016, and develop a funded long-term strategy for the castle recognising its local, regional, national and international significance	3	Short-term improvements to Hastings castle agreed and refurbishments delivered; events programme for Hastings castle for 2016 season agreed in principle; long term strategy for significant improvements to Hastings castle agreed.	Monica Adams-Acton	Improvements planned for the entrance, landscaping, toilets, railings and interpretation. Initial costings have been produced and the designs are currently being consulted on with English Heritage. We would expect works to be complete by March 2016. University of Brighton has been commissioned to undertake initial scoping work and engagement with local stakeholders preparatory to development of a major bid to the Heritage Lottery Fund.	G

To build on current cultural and seafront regeneration by investigating how physical assets in the town centre and seafront might be used to stimulate new investment in the cultural and wider economy.	4	A strategic framework laying out the council's plans for White Rock, Town Hall, Museum and other assets with the engagement of community, business and statutory partners as well as potential funders	Monica Adams-Acton	An initial meeting with key landowners /occupiers and stakeholders was held, and volunteers from this group have agreed to work with the Council on the next steps in identifying opportunities for improvements and new developments. This will be taken forward in conjunction with the development of the Town Centre and White Rock Area Action Plan.	G
In conjunction with colleagues, particularly in respect of the 950 th Battle anniversary, produce a tourism marketing plan for Hastings & 1066 Country for implementation for the 2016 season, and deliver the associated work programme.	5	Plan completed by September 2015 and subsequently delivered.	Kevin Boorman	Preliminary work underway, developing ideas for 2016	G
Support Hastings' different festivals and events, and organise the Seafood & Wine Festival and Herring Fair, and the MidSummer FishFest on behalf of the Fisheries Local Action Group, to attract visitors and make the town a better and more inclusive place to live	6	All HBC-supported events delivered successfully in partnership with their respective organisers, acknowledging that the support for and delivery of these events may be different, and the 2015 Seafood and Wine Festival, and fish festivals, delivered successfully.	Kevin Boorman	Jack in the Green was a great success this year, with the new arrangements mitigating against some of the problems caused in previous years. Midsummer Fish Fest (20th/21st June) was a great success, with really positive comments received from stallholders and visitors alike after the event.	G
Continue to develop, and use, the new 'Famously Hastings' brand and website	7	Wider use of 'Famously Hastings' branding where possible/appropriate, and further content added to the 'Famously Hastings' website, ensuring it is the 'go to' website for those living in, visiting, or wanting to study or invest in Hastings. Continued engagement with partners to raise awareness of the branding	Kevin Boorman	The 'transition project' with the Education Futures Trust was another great success, with c1000 Y6 students participating in a 'Famously Hastings' exercise; this got extensive local media coverage. Local businesses continue to show their support, and Priory Meadow uses 'Famously Hastings' in some of its ads.	G
Contribute to a number of partnerships to further the town's infrastructure regeneration efforts by lobbying for improvements to road transport links in light of link road build and campaigning to retain, improve and develop rail links to serve the town.	8	A21/A27/A259 improvements raised on the political agenda, continue to play an active role in the 'HS1 to Hastings' work, and Hastings' interests served as far as practicable during the disruption caused by major rail infrastructure works e.g. Thameslink/London Bridge	Kevin Boorman	The BHLR is due to open this autumn, and the A21 dualling between the Tonbridge and Pembury bypasses is now well underway. The business case for HS1 to Hastings and Bexhill has been completed, and despite 'pausing' major rail infrastructure projects elsewhere, Network Rail is committed to pursuing its case for extending high speed services to the area via Ashford	G

<p>Facilitate the Hastings and St. Leonards Local Strategic Partnership which brings together representatives from the local statutory, voluntary, community and private sectors to take a town-wide perspective in addressing local problems, strategies and initiatives by encouraging joint working and community involvement to develop consensus in the best interests of the town as a whole.</p>	<p>9</p>	<p>a) LSP Board supported to work effectively; work in partnership with key stakeholders to deliver services which respond to locally identified need, and act as a collective voice with a shared vision for shaping the town. b) Place Survey (TBC)</p>	<p>Shabana Bayjou</p>	<p>a) At the July LSP Paul Frost, Principal of the University of Brighton's Hastings campus outlined future plans. The University successfully attracted over 1000 visitors to their Open Day and are moving additional courses to Hastings such as sports journalism, design and illustration, public health and mobile computing. A state of the art newsroom is being installed in Priory Square. One of the students graduating this year was a single mother from Hastings who graduated with a first class degree. The University wishes to work more closely with the primary and secondary schools to 'grow' potential students from the local area to reverse the decline they've seen in recent years. The LSP also discussed a range of initiatives related to anti-poverty including the Health Inequalities programme, the impact of poverty of learning and examined the results of a recent HARC study. The Anti-Poverty Steering Group agreed to incorporate actions from the discussion into the draft Action Plan and invite a member of the Adult Community Learning Forum onto their steering group. (b) There is currently no appetite to conduct a Place Survey in 2015.</p>	
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<p>Protect public safety & quality of life across the borough through fair, consistent & proportionate use of environmental health & anti-social behaviour enforcement powers</p>	<p>10</p>	<p>a) Enforcement Notices served, fixed penalty notices issued and prosecutions taken in accordance with the Council's enforcement policies; b) Low proportion of successful appeals against enforcement action measured (less than 10%); c) Good broadly compliant ratio maintained for food premises across the borough (no lower than 92%); d) Good food safety rating scores profile maintained across the borough (the number of premises with an improving score will not be less than the number with a worsening score); e) Effective out of hours emergency environmental health service maintained; f) Effective multi-agency partnership working on community safety enforcement issues led by the Safer Hastings Partnership and facilitated through the Hastings Community Safety Hub.</p>	<p>Mike Hepworth</p>	<p>a) During this quarter 11 statutory notices were served including: 5 for domestic noise nuisance and 1 for an audible intruder alarm. A notice was also served for a filthy and verminous premises and also 2 notices served to clear obstructed private sewers. 2 further notices were also served to deal with pests on land. 65 Fixed Penalty Notices have been served which is well over target (50) and 6 more than this period last year. Majority are for dogs off leads and for litter dropping. b) There were no appeals in this quarter. c) The good broadly compliant ratio for food premises across the borough is 93% and maintained from the previous quarter. d) The good food safety rating scores profile has been maintained across the borough with the number of premises improving being 26.2% against those which are down at 13.2%. e) An effective out of hours service has been maintained with 115 calls being responded to during this quarter. A statutory noise nuisance case witnessed during out of hours was listed to be heard at the magistrates court during Q1 but has been deferred and now listed for Q2. f) We continue to contribute to effective multi-agency working through the Safe Hastings Partnership and environmental health, licensing and warden services by attending the weekly Hastings Community Safety Hub meetings. These meetings remain the main focus for joined up working between, front line staff from the council, police, housing providers and other agencies. The meetings seek to ensure that vulnerable victims of ASB or hate crime assessed as being at high or medium risk are properly supported. Lamp-post mounted CCTV cameras have proven to be a very effective intervention and when not available partnership funded cameras fitted to victims homes have made a real difference in both providing reassurance and significantly reducing ASB in that locality. Interventions like the 'Reduce the Strength' scheme, drug & alcohol outreach worker and weekly partnership triage support at Seaview remain in place in seeking to manage the, at times, unruly behaviour of those drinking on the streets. Nuisance drinking, begging and busking will be monitored in key public areas in the coming months and consultation will take place in the second half of this performance planning year on introducing new provisions like Public Space Protection Orders to further regulate such activity. The impact of the implementation of the restructure of Sussex Police with likely reductions in frontline policing will be monitored particularly in relation to recorded crime and antisocial behaviour.</p>	<p>G</p>
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Work through the Council's shared waste contract arrangements to reduce the number of missed waste and recycling collections, recycle household waste and keep our streets clean.	11	a) Average annual missed waste and recycling collections rate reduced from 2014/15 levels. b) No less than 30% of household waste recycled. c) No more than 5% fail rate for average adapted street and environmental cleanliness score (NI 195).	Mike Hepworth	(a) See under 1.5 below. The average missed bin rate for the period 30.03.15 to 21.06.15 is 113, which is better than last year's average of 132. (b) Recycled rate for April only is 30% (on target) due in part to an increase in garden waste, figures for May and June not available yet. Best estimates suggest a recycling rate of 30 - 31% for this period. (c) This quarter has provided a good result, better than target. Litter 4%, Detritus 8%, graffiti 0.5%, flyposting 0.3% and dog fouling 1.2%, which is an average of 2.8% against 5% target.	G G G
Performance Indicators		Targets		Actual Q1	R/G - unmet/met
Improved street and environmental cleanliness (levels of litter, dog fouling, detritus, graffiti and flyposting) (Smaller is better)	1.1	Q1 - 5% Q2 - 5% Q3 - 5% Q4 - 5%	Mike Hepworth	Provisional results received. 3% achieved, well below target. Dog Fouling was slightly over benchmark at 1% (0.5% target).	G
Percentage of household waste sent for reuse, recycling and composting (Bigger is better)	1.2	Q1 - 30% Q2 - 30% Q3 - 30% Q4 - 30%	Mike Hepworth	Preliminary figures for April - June show a recycling rate of 31.5%. The increase is entirely due to improved Garden Waste figures, this reflects the National picture where the collection of Organic materials has risen by 8% year on year (2013/14 and 2014/15). Please treat these as advisory as they have not yet been finalised.	Met
% statutory nuisance and public health complaints responded to within 5 working days (bonfires, noise, drainage, accumulations etc). (Bigger is better)	1.3	Q1 - 95% Q2 - 95% Q3 - 95% Q4 - 95%	Mike Hepworth	83%	Not Met
% of food establishments which are broadly compliant with food hygiene law (Bigger is better)	1.4	Q1 - 92% Q2 - 92% Q3 - 92% Q4 - 92%	Mike Hepworth	93%	Met
The average number of failed bin collections (per 100,000 collections) (Smaller is better)	1.5	Q1 - 130 Q2 - 130 Q3 - 130 Q4 - 130	Mike Hepworth	Missed collection figures for 2014/15 were: 132/100,000 (includes all collections). There has been an improvement this quarter: 113/100,000 (inclusive of Garden Waste).	Met

<p>Maintain and enhance standards of quality, cleanliness and safety in our parks, playgrounds and open spaces.</p>	<p>12</p>	<p>a) Playground facilities refurbishments (capital programme) arising from new play facilities strategy and action plan delivered. b) Lower park water treatment (floating islands, in-stream planting) to improve bathing water completed c) The Landscape Group enhancements programme (new flowerbeds) delivered.</p>	<p>Mike Hepworth</p>	<p>a) Work progressing to; 1. Improve Carnoustie Close using S106 from the St Saviour's development. 2. Improve Kensington Close using S106 already received. 3. Improve Hare Way using 40k allocated from HBC capital budget (to be implemented 2016-17). 4. De-equip Mare Bay play space and; 5. Upgrade Highwater View play space using 40k from HBC capital budget. b) Natural ecosystem approach to water quality developed with in-stream planting installed, Buckshole catchment pond re-profiled, silt treatment installed at catchment pond 2, floating islands installed and working. Flow through Alexandra Park significantly different. Early indications are positive with regards bathing water quality monitoring. c) Most significant change in seafront planting completed. Planting aimed at increasing structure, increasing sustainable year on year flowering plants, reducing water usage and reducing expensive annual bedding plants. Warrior Square lower garden redesigned and replanted with increased numbers of Flower Towers. Part of on-going improvement to Warrior Square. Very favourable responses on Facebook, Twitter and letters. Working hard with our partners The Landscape Group to save money and deliver improvements.</p>	<p>G G G</p>
<p>Manage and develop Hastings Country Park and Combe Valley Countryside Park with partners and stakeholders</p>	<p>13</p>	<p>a) New interpretive centre at Hastings Country Park opened. b) Combe Valley Community Interest Company fully established.</p>	<p>Mike Hepworth</p>	<p>a) Tenders issued and received. Only two tenders received which significantly exceeded budget. Project Board agreed to explore three options; (i) Retender using more fixed costs (ii) Assess a modular factory built timber construction (iii) Retender using traditional materials as opposed to straw bales. (b) Company has been registered, inaugural informal board meeting taken place. Board positions to be ratified at next meeting in September.</p>	<p>A G</p>

Maintain the quality of the Museum service	17	<ul style="list-style-type: none"> a) Visitor target achieved b) Collections assessed with Arts Council advice c) Collections coordinated with County archive for cleaning, digitising and storage d) Local history redisplayed 	Monica Adams-Acton	<ul style="list-style-type: none"> a) Visitor target achieved (10,325, against target of 9,750) b) Review consultants appointed, briefs drawn up and first meeting taken place. On target c) Store clean progressing and on target d) Plans for Local History to be redisplayed from June 2016. Smaller displays to use objects in interim. 	G
Work with partners to develop sustainable play, sport and physical activity opportunities for all	18	<ul style="list-style-type: none"> a) Targets for Active Hastings and Street Games programmes met. b) Ore Valley adventure playground sustained. c) Year 2 Play Hastings Strategy targets for play opportunities and events met. 	Monica Adams Acton	<ul style="list-style-type: none"> a) Q1 targets met. External funding is in place for 2015/16. Highlights include £130k funding application submitted to Sport England, aiming to increase use of non-traditional sporting facilities for physical activity (in areas of need). The review of the Sport & Physical Activity Strategy has been initiated. The new inclusive sport programme has exceeded targets during initial 6 months. b) In2play continued to operate the adventure playground at near capacity attendance (to staff ratio) at peak times. External funding is in place to continue the expected level of service, including free daily after school sessions, throughout 2015/16. CCTV installed with Safer Hastings Partners funding. Legal completed the transfer of the freehold of the land to HBC in May. c) Progress is as planned. Highlights include; 3 play space consultation events held - linked to target 12a. A programme of weekly outreach play sessions delivered, funded by Orbit Housing. The play team have also supported numerous community events and operated a community creche in support of Active Hastings during this quarter. 	G
Develop plans for sustaining and enhancing leisure facilities, seeking opportunities for partnership and external funding.	19	<ul style="list-style-type: none"> a) Actions from the refreshed leisure facilities assessment completed b) Playing pitch audit and strategy produced to support funding bids 	Monica Adams-Acton	<ul style="list-style-type: none"> a) Regular liaison continues with key partners including ARK William Parker regarding securing the future of the athletics track, Falaise Indoor Bowlers regarding funding guidance and Horntye regarding future options and feasibility study. b) A joint approach between Rother District Council and HBC will continue to be explored, as this would be the most robust and efficient approach. Our joint intention is to commission an external consultant whilst including an element of officer support. 	<ul style="list-style-type: none"> a) G b) G

Deliver refurbishment of public realm assets with particular attention to energy efficiency	20	a) Annual repairs and renewals programme delivered b) Car parks LED lighting installed c) Cliff works emerging from 2015 intensive investigations delivered	Mike Hepworth	(a) Will be reported annually as part of the Council's overall repairs and renewals budget report. (b) LED lighting for the Pier Underground car park completed in 2014/15. Scheme for Carlisle Parade car park currently scheduled for 2016/17, consideration to be given to starting early. Also reviewing financial viability of a scheme for the Priory Street Multi-Storey car park. (c) Quotes for works to make cliff safe adjacent to 22 Rock-a-Nore are being obtained. Likely to cost in the region of £45k; to be funded from the repairs and renewals contingency budget.	G A A
Performance Indicators		Targets		Actual Q1	R/G - unmet/met
Number of people attending White Rock Theatre performances (Bigger is better)	2.1	Q1 - 15,500 Q2 - 20,500 Q3 - 56,000 Q4 - 75,000	Monica Adams Acton	16,689	Met
Number of visitors to Hastings Museum and Art Gallery (Bigger is better)	2.2	Q1 - 9,750 Q2 - 24,000 Q3 - 35,000 Q4 - 45,000	Monica Adams Acton	10,325	Met
Total attendances at Council Leisure Centres (Bigger is better)	2.3	Q1 - 102,500 Q2 - 207,000 Q3 - 297,500 Q4 - 400,000	Monica Adams Acton	100,977	Not Met
Through our zero tolerance approach to neglected and derelict buildings and land, take tough measures, to remove eyesores and bring back empty homes or buildings to use	19	a) A minimum of 70 long term empty (over 2 years) dwellings returned to use and 50 neglected/derelict buildings improved.	Andrew Palmer	19 homes brought back into use at quarter one. 19 properties improved as a result of S215 Grotbusting activity.	G

Bring back empty homes or buildings to use using Compulsory Purchase if necessary	22	a) A further programme of compulsory purchase orders in respect of long term empty homes brought forward in the second half of the municipal year.	Andrew Palmer	<p>CPO Update: Since 2010 Cabinet has resolved to compulsory purchase 69 long term empty homes, 27 of these having been approved in July 2014. To date the Council has only been required to take possession of 4 homes, being: a four bed house in 2013 which is now renovated and tenanted, and a 2 bed house which sold in June 2014 and is now occupied; we took possession of a block of two flats in May this year and is to be auctioned; we take possession of a dwelling formerly used as bedsits in July, will also to be auctioned later in Summer 2015.</p> <p>We are awaiting the decision of the Secretary of State in one case, where the owner has objected to the order. The objection was made using the process of written representation as opposed to public inquiry. Due to a back log of work from the National Planning Casework Unit a decision has still not been made, though this is anticipated in August 2015</p> <p>Negotiations have failed on a further number of properties and the Council is in the process of serving orders.</p> <p>In the majority of cases the threat of CPO has been sufficient to get the owner to take action.</p> <p>A total of 51 homes have been brought back into use without the need to pursue the order to possession. We continue to provide help to the YMCA in finding suitable homes empty for over 6 months for its repair and lease scheme. We have exceeded their initial target of seventy bedrooms and continue to bring further properties into the scheme.</p>	G
Build on the success of the existing HMO licensing schemes by potentially introducing the Selective Licensing of all privately rented homes in designated parts of the town.	23	<p>a) A further 250 Houses in Multiple Occupation in the four wards of Gensing, Central St Leonards, Braybrooke and Castle licensed through the existing HMO licensing schemes.</p> <p>b) Subject to the results of licensing research and consultation exercise undertaken in 2014/15 implement a selective licensing scheme in up to 10 wards within the borough.</p>	Andrew Palmer	<p>53 Licenses issued in quarter one, which is slightly below target. However, the number of license applications being received means that we will still meet the target at year end.</p> <p>The Selective Licensing project is progressing well. The IT infrastructure needed to support the online application and payment process is being developed on time and the testing phase for this should be beginning shortly. Recruitment for the Selective Licensing Team is underway.</p>	G

<p>Complete the Townscape Heritage programme for Pelham Arcade and the conservation and repair grant programme in the Central St. Leonards Renewal Area.</p>	<p>24</p>	<p>Existing grant programmes completed by March 2016.</p>	<p>Andrew Palmer</p>	<p>Central St. Leonards THI - the THI grant budget has been fully committed and the scheme is due to close at the end of December 2015. The final two schemes, at 108 Marina and Congregational Church are progressing on site and are both expected to complete in September 2015. There is a possibility that some additional repair works to the boundary walls and base of the tower at Congregational Church will continue into late autumn 2015. The THI grant scheme is still on schedule to close on 31 December 2015. Now that the Grant Finance Officer resource available to the THI grants has been substantially increased, it is hoped to be able to focus on getting up to date with the Council's grant re-claims to Heritage Lottery Fund, during Q2 and Q3.</p> <p>Pelham Arcade Restoration - works at No.12 Pelham Arcade are now due to be completed in late Autumn 2015. The previous problems between the owner and contractor appear to have been resolved, and it is hoped to get the works back on site, within the next few weeks.</p> <p>Works at 12A Pelham Arcade started on site in April 2015. These works are about 40% complete, with the restoration of the timber and glazed roof lantern being almost finished. Works to restore the Gothic sea front elevation are now also underway.</p> <p>No's 6,7,8 Pelham Arcade are very close to completion, with only one minor snagging item left outstanding (some unsatisfactory zinc work on one of the roof lantern lozenges needs to be re-worked), which is due to be completed within the next few weeks.</p> <p>At 4-5 Pelham Arcade works started on site in March 2015. The works are now about 40% complete. The restoration of the timber and glazed roof lantern is almost finished. Works to restore the street frontage are due to get underway in late October 2015, once the business closes for the winter.</p> <p>Active discussions are underway with several other Arcade owners who are showing an interest in coming into the restoration project and applying for grant aid. Works to the roadway above Pelham are still to be progressed, but are necessary to prevent ongoing problems with water ingress below.</p>	<p>G</p>
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Build upon the success of the existing Letstart scheme by establishing a Social Lettings Agency for the town to improve access and management of privately rented accommodation (subject to Cabinet approval)	25	A minimum of 60 units of accommodation leased by March 2016	Andrew Palmer	5 units were leased in quarter one.	A
Performance Indicators				Actual Q1	R/G - unmet/ met
Number of homelessness acceptances (Smaller is better)	4.01	Q1 - 36 Q2 - 73 Q3 - 109 Q4 - 145	Andrew Palmer	• During quarter 1, 110 homeless applications were made (a 49% increase compared with the same quarter in 2014/15).	R
Number of homelessness cases prevented (Bigger is better)	4.02	Q1 - 500 Q2 - 1,000 Q3 - 1,500 Q4 - 2,000	Andrew Palmer	777	G

Number of private sector dwellings (units) brought in line with the current statutory standard (Bigger is better)	4.03	Q1 - 50 Q2 - 100 Q3 - 150 Q4 - 200	Andrew Palmer	44	R
Number of affordable homes delivered (Not suitable for quarterly reporting, for reporting at yearend only)	4.04	Target for the year 75, not suitable for reporting quarterly.	Andrew Palmer	Not suitable for quarterly reporting, for reporting at yearend only	
Long term (2+ years) empty properties returned to use (Bigger is better)	4.05	Q1 - 18 Q2 - 35 Q3 - 53 Q4 - 70	Andrew Palmer	19	G
% major residential & commercial planning applications determined within 13 weeks or as agreed with the applicant (Bigger is better)	4.06	Q1 - 90% Q2 - 90% Q3 - 90% Q4 - 90%	Andrew Palmer	66.7%	R
% minor residential & commercial planning applications determined within 8 weeks or as agreed with the applicant (Bigger is better)	4.07	Q1 - 85% Q2 - 85% Q3 - 85% Q4 - 85%	Andrew Palmer	83.3%	R
% householder planning applications determined within 6 weeks (Bigger is better)	4.08	Q1 - 65% Q2 - 65% Q3 - 65% Q4 - 65%	Andrew Palmer	26.0%	R
Net number of new homes built (Not suitable for quarterly reporting, for reporting at yearend only)	4.09	Target for the year 200, not suitable for reporting quarterly.	Andrew Palmer	Not suitable for quarterly reporting, for reporting at yearend only	R
Number of neglected and derelict buildings improved (Bigger is better)	4.10	Q1 - 12 Q2 - 25 Q3 - 37 Q4 - 50	Andrew Palmer	19	G

<p>Promote and support high quality physical and economic development initiatives that stimulate economic growth and jobs opportunities for local people.</p>	<p>26</p>	<p>a) Complete funded plans to repair and refurbish the White Rock Baths as a BMX/skateboard venue. b) Provide direct support and referral services to cultural and advanced manufacturing businesses that support job creation and retention within these sectors. c) Support further development of employability services within the town that provide skills development, apprenticeships and job opportunities for unemployed people. d) Develop and implement a rolling annual action plan to deliver the refreshed Seafront Strategy objectives. Priority actions will be subject to available funding. e) Continue to progress the Development Management Plan through to adoption and develop supplementary planning documents that provide detailed guidance on Local Plan policies. Complete essential repairs and refurbishment works and a subsequent lease with The Source for the establishment of a BMX/skateboard venue within the White Rock Baths.</p>	<p>Monica Adams-Acton</p>	<p>a) White Rock Baths redevelopment project underway, expected opening December 2015. b) CCF 3 Sea Escapes funding received and projects being implemented with aim to support economic and cultural regeneration along seafront. Continued attendance at manufacturing advisory board, as part of CCF R3 funding developing business advisory support for cultural, creative and visitor facing businesses. c) FLAG I project concluding Oct 2015, FLAG II finding being investigated, which will focus on Job creation. Continued support with Own Grown and the East Sussex wide apprenticeship challenge - You're Hired. d) Seafront Strategy Action Plan developed.</p>	<p>a) G b) G c) G d) G e) G</p>
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<p>To contribute to the regeneration of the borough through a rich cultural programme that appeals both to local people and visitors, extending, broadening and promoting the borough's cultural activities to establish Hastings as a nationally and internationally recognised centre for arts and culture.</p>	27	<p>a) Secure new funding streams and develop a cultural programme to mark the 950th anniversary of the Battle of Hastings in 2016. b) Continue to deliver a programme of cultural events on the Stade in 2015-16 that appeal to a wide audience and attracts cultural visitors to the town. c) Facilitate the Cultural Leaders steering group and support the work of cultural partners across the Hastings-Rother area. d) Undertake initial feasibility work into cultural-led development opportunities in the White Rock area.</p>	Monica Adams-Acton	<p>a) The ROOT 1066 International Festival is scheduled to take place in September/October 2016. An award of £150K has been granted by Arts Council England to support the project. Other funding applications are still in process. Approaches to potential sponsors are also being made. b) This year's Stade Saturdays programme commenced on 20 June and runs to 17 October. The programme encompasses key local events as well as bringing new creative projects that wouldn't otherwise be seen in the town. Audience feedback questionnaires are being used at each event to gather a robust amount of audience data. c) The Cultural Leaders Group continues to meet regularly. Cultural partners across the Hastings-Rother area contribute to the group and many are involved in collaborative projects for the ROOT 1066 Festival. We are supporting the development of better communication and networking for the creative and cultural sector. We are also involved in plans for a programme of creative & cultural industry business support as part of a SELEP wide bid. d) Stakeholders invited to participate in reference group to identify early opportunities and programme plan the development of a vision and masterplan for the area. This work will parallel complementary Town Centre and White Rock Area Action Plan development work.</p>	<p>a) G b) G c) G d) G</p>
<p>Promote environmentally sustainable regeneration and economic activity.</p>	28	<p>a) Pursue funding sources for carbon reduction and energy efficiency initiatives. b) Subject to successful funding bids, implement low carbon project in residential area of the town.</p>	Monica Adams-Acton	<p>Two bids have been submitted SHINE and CAN under Interreg programmes. SHINE is awaiting final approval and CAN is at the second stage of application.</p>	A

Promote community cohesion and support vulnerable and excluded communities to engage in the economic and social life of the town.	29	<p>a) Dedicated officer support to BME communities, the Youth Council, and the Access For All group.</p> <p>b) Implement a programme that promotes and celebrates cultural diversity.</p> <p>c) Support the work of the St Leonards Town Team in the delivery of activities that enhance the retail and leisure environment in St Leonards.</p>	Monica Adams-Acton	<p>a) Dedicated officer support provided for Alzheimer's week, Crime and safety event, MP candidates 2015 presentations, Disability awareness event and Pitch Your Project to name a few. Also the following campaigns, mental health awareness, LGBT sex education in schools. Disabled people's right to work.</p> <p>b) The following programme of events have taken place, International Children's day, refugee week, Streetgames Bubble Football Tournament and the Youth Conference.</p> <p>c) four projects ongoing: shop fronts awards scheme, summary SPG produced, street art festival proposal; one fashion show proposal under consideration; Christmas light completion entered; regular Kings Road market going ahead. Healthy High Streets bid successful, KPIs include increased footfall, less empty premises and jobs created</p>	a), b), c) G
Continue to support retail and leisure development in Hastings and St Leonards, and the continued sustainability and diversification of the Hastings fishing industry.	30	<p>a) Dedicated support for Town Team programme of activity and St Leonards Festival.</p> <p>b) Support the Town Centre Partnership's development of a BID proposal in Hastings Town Centre.</p> <p>c) Complete current FLAG programme and develop new bid for future EU FLAG programme.</p> <p>d) Support the ongoing work of the FLAG partners.</p>	Monica Adams-Acton	<p>a) Town Team progressing projects as above, and have agreed to establishing shared objectives with the community forum and Business association. St Leonards Festival was a success, great atmosphere and very high attendance levels</p> <p>b) The DCLG loan application for a business improvement district has been approved, tender docs to recruit coordinator prepared, office group initial briefing held.</p> <p>c) FLAG I project concluding Oct 2015, FLAG II finding being investigated, which will focus on Job creation.</p> <p>d) continued support of FLAG partners through the FLAG 1 project and within project planning for FLAG 2. Additional support given outside of FLAG project around apprenticeships and business connections.</p>	
External Funding Programme					
<p>By 2019 success looks like:</p> <ul style="list-style-type: none"> - Funding identified, secured and project delivered to benefit of local residents - Strong partnerships and European contacts sustained building on the successes of Future Cities, ACE and Safe Ice 		<p>a) External funding strategy developed in line with business transformation objectives</p> <p>b) EU funding strategy developed, partnerships sustained and appropriate funding applications made</p>	Monica Adams-Acton -to substitute with programme plan-please see transformation programme doc for reference.	External funding programme in place with Manager and Officer working with project leads on projects/funding streams linked to priorities of Economic and Physical Regeneration, A Greener Town, Cultural Regeneration and Creating Decent Homes. 3 bids have moved forward to the next stage. The team is working with the wider council on updating the External Funding protocol. Status communicated to Members and Council through newsletter.	A